



IGS  
BRAC UNIVERSITY

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## Research Activities

### Research Activities: Roundtable on Primary Education

A roundtable discussion based on The State of Governance in Bangladesh 2010 – II report on “Primary Education in Bangladesh: Policy, Influence, Ownership” was

held on 30 January 2013, at the BRAC Centre Inn, Dhaka. This was a follow-up activity to communicate research findings, instigate further debates and facilitate research impacts in the policy making process of the country.

The event was moderated by Dr. Manzoor Ahmed, Senior Advisor, Institute of Educational Development, BRAC University. Dr. Rizwan Khair, Director of IGS explained the objectives of the roundtable series and Research Associate Mohammad Sirajul Islam presented research findings on primary education.

Academics, researchers, experts, former and present public officials, leaders of different teachers’ associations, former member of National Education Commission, representatives from think tanks and development partners, members of civil society organisations attended the programme. Among others, Professor Kazi Saleh Ahmed, Former Vice-Chancellor of Jahangirnagar University, Dr. Abul Ehsan, Director, Institute of Education and Research, University of Dhaka, Mr. Nurul Hoque Majumder, Planning Ministry’s Joint Chief for Education Wing, Mr. Samir Ranjan Nath, Programme Head of Educational Research Unit, BRAC, Member of National Education Policy Formulation Committee Principal Kazi Faruque Ahmed, Education Expert Mr. A. N. S. Habibur Rahman, Professor Dr. Mahmudul Alam, Northern University, Professor Dr. Nasir Uddin Ahmed, IGS, Professor John Richards from Public Policy School, Simon Fraser University, Canada, Mr. Nabendra Dahal and Mr. Mohammad

Mohsin from Unicef, Mr. M. Shahidul Islam, Project Officer from UNESCO, Mr. A. R. Rahman from Action Now, representatives of Teachers’ and Employees’ Association Mr. Md. Abdur Rahman Bacchu and Dr. Kazuaki Hashimoto, Primary Education Advisor of JICA were also present in the roundtable.



Participants exchanging their views at the Roundtable

### IGS Organised a Roundtable Discussion on Alternative Path to Good Governance: Insights for Bangladesh

Although the concept of ‘good governance’ has emerged with a genuine appeal, the advocated paths to achieve it have come under increased scrutiny and criticism in recent times. Alongside the “good-enough” governance discourse, there is a growing voice whether it is time to explore any “alternative path” to attain good governance. To attempt to answer some of these queries and to suggest policy options, the Institute of Governance Studies (IGS), BRAC University, in collaboration with Japan International Cooperation Agency (JICA), organised a roundtable discussion entitled



Some of the Participants in the Roundtable

*Alternative Path to Good Governance: Insights for Bangladesh* on 13th February, 2013 at GDLN Conference Room in BRAC University, to share and disseminate the primary research findings and to invite comments from leading experts, academicians and researchers in this field.

M Hafizuddin Khan, Former advisor to the Caretaker Government, Ryuji Kasahara, Advisor, JICA, Mark Ellery, WSP specialist of The World Bank, Rustam Pulatov, Programme Specialist, UNDP, Mahmudur Rahman Manna, Convenor, *Nagorik Oikya*, Md. Forhad Siddique, Development Programme Specialist, KOICA, Dr. Ferdous Jahan, Academic Coordinator BRAC Development Institute, IGS lead researcher Ashikur Rahman and Dr. Rizwan Khair, Director of IGS, participated in the discussions.

### IGS Co-organised an International Conference on Public Administration and Governance in Bangladesh

IGS collaborated with the Department of Public Administration, University of Chittagong, and the Governance Innovation Unit of Prime Minister's Office to organize a three-day International Conference titled "Four Decades of Public Administration and Governance in Bangladesh". The Conference was organized in the Chittagong University (CU) campus and Chittagong city from January 11-13, 2013. Distinguished academics from foreign universities such as Monash University, University of New England, Flinders University and University of Canberra of Australia, University of Auckland, New Zealand, University of Delhi and University Kolkata, India, McMaster University, Canada, Austin Peay State University, USA and different private and public Universities of Bangladesh such as

University of Dhaka, Islamic University, Comilla University, Jahangirnagar University attended the Conference. Among others, practitioners and officials from organisations such as the World Bank, United Nations Development Programme (UNDP), and former public officials attended the Conference. Around 93 participants from 38 different institutions and organisations participated in the Conference.

Director of IGS, Dr. Rizwan Khair attended the Conference as a speaker in a plenary session on *Governance Innovation and Public Administration Reforms: Lessons of Experience* and also presented a on *Participatory Policy Process in Bangladesh: Efforts in Search for Participatory Governance* in the Conference. IGS Researcher Farhana Razzaque presented her paper titled *Introduction to Citizen Charter in Bangladesh: a New Dimension in Service Delivery*. IGS Researcher Mohammad Sirajul Islam also attended the conference as a participant.



IGS Director Dr. Rizwan Khair along with other participants in the Conference

## Academic Programmes

### CIPS Cohort-2 Certificate Award Ceremony at The British High Commission

On 12th February, 2013 CIPS Cohort-2 Certificate Award Ceremony took place at the British High Commission, Dhaka. Public



CIPS students receiving their certificates from the British High Commissioner at the ceremony

Sector Cohort-1, Cohort-2 and private sector students attended the event. 14 participants from Cohort-2 were awarded with MCIPS completion certificates through Public Procurement Reform Project (PPRP II) by the Chartered Institute of Purchasing and Supply (CIPS). H.E. Mr. Robert Gibson, British High Commissioner, Mr. Andrew Coulcher, Director of Business Solution, CIPS, UK, Ms. Paula Steele, Global Public Sector Manager, CIPS, UK, Dr. Rizwan Khair, Director, IGS, Mr. Amulya Kumar Debnath, DG, Central Procurement Technical

Unit of IME Division of the Planning Ministry, IGS staff and other guests were present in the Ceremony. IGS Staff involved with CIPS programmes also attended the programme.

### IGS Organised Training on 'Strategic Sourcing'

A training programme on 'Strategic Sourcing' was organised by IGS on 15-17 February 2013, at the Institute's Conference Room. As part of core activities of IGS, this training course was offered to enhance the capacity of the Supply Chain professionals. The Strategic Sourcing course was attended by 14 participants from different organisations such as Bashundhara Group, Square Hospital, Alliance Holdings Limited, Marie Stopes, Robi Axiata Limited, etc.



Participants at the Training Programme

course was conducted by the training wing of IGS.

### Study Tour of MAGD Batch IV Students to South Korea and Malaysia

Students of MA in Governance and Development Programme (MAGD), Batch IV, visited Korean Development Institute (KDI) School of Public Policy and Management in Seoul, Korea from 4-9 March, 2013. During the visit, the students participated in "Bangladesh Capacity Building Workshop on Change



Participants at the closing ceremony of the workshop arranged for MAGD Batch IV students in KDI School, Seoul

Management" at KDI School of Public Policy and Management. The purpose of this workshop was to give an exposure to the participants on the Korean governance and development experience and knowledge as a development model for Bangladesh. After Korea, the MAGD students visited Malaysia from 9-16 March, 2013 where they attended capacity building workshops on

Management" at KDI School of Public Policy and Management. The purpose of this workshop was to give an exposure to the participants on the Korean governance and development experience and knowledge as a development model for Bangladesh.

After Korea, the MAGD students visited Malaysia from 9-16 March, 2013 where they attended capacity building workshops on



"Public Management" for one week in the Institute of Professional Development of Open University Malaysia (IPD-OUM). Students were taught different issues on good



Participants at the workshop arranged for MAGD Batch IV students in IPD-OUM, Malaysia

governance, peace and conflict, protocol and economic development in this workshop. The workshop was concluded with a Certificate Awarding Ceremony which was attended by Professor Dr. Selvaraj Oyyan Pillay, Director, IPD-OUM, Mr. Encik Repin Ibrahim, Vice President, OUM and Dr. Zohurul Islam, Academic Coordinator of IGS.

### CIPS Examinations held

The March session examinations of Chartered Institute of Purchasing and Supply, UK was

held in IGS from 11-13 March, 2013. A total of 28 participants from different organisations appeared in the CIPS examination. At the same time, classes of CIPS private sector for Level-4, 5 and 6 are going in IGS in preparation for CIPS exams in May 2013..

### Fifth Certificate Course on Environmental Management and Governance

The Fifth Certificate Course on Environmental Management and Governance of IGS started on 24 March 2013. The three-month long course started with 11 participants from private

## Lectures/Trainings/Workshops/Meetings

### Public Lecture on 'Governance: A Conceptual Riddle'

On 15 January, 2013, IGS organised a public lecture on



Professor Bidyut Chakraborty and the participants at the lecture

'Governance: A Conceptual Riddle or an Ideological Device' at the Vice Chancellor's Conference Room, BRAC University. The lecture was delivered by Dr. Bidyut Chakraborty, Professor and Head of the Department of Political Science, University of Delhi. The lecture focused on accountability, transparency, predictability and participation in the governance issues considering the social, global and academic viewpoint. The academics, researchers and the staff members of IGS and BRAC University attended the lecture.

### IGS Researchers Attended 'Democracy International's Conference on Public Opinion Research



IGS Researcher participated in the Conference on Public Opinion Research

IGS Research Associate Md. Harun-Or-Rashid and Sultan Mohammed Zakaria attended a National Research Conference on March 27, 2013, at Ruposhi Bangla Hotel, Dhaka titled "Public Opinion Research as Key Pillar of Democracy in Bangladesh" organised by Democracy International. The programme was jointly sponsored by USAID and UKAID, Dhaka. Honourable British High Commissioner to Bangladesh, H.E. Mr. Robert Gibson CMG made the opening remarks at the Conference. Prominent speakers from USA, Indonesia and Bangladesh spoke at the occasion while a number of participants from political parties, academia, research institutions, NGOs and CSOs of Bangladesh attended the conference.



Participants of the Training workshop on Curriculum Development

### IGS Co-organised Training Workshop on 'Curriculum Development'

Institute of Governance Studies (IGS), BRAC University, in partnership with the Bangladesh Public Administration Training Centre (BPATC) organised a training workshop on 'Curriculum Development' which was held at BRAC Centre Inn from 27th to 31<sup>st</sup> January 2013. This workshop was a part of the project of IGS -'Capacity Building for Promoting Governance' funded by NUFFIC. The training workshop was conducted by Dr. Wim Kouwenhoven from VU University, Amsterdam.

IGS Curriculum Development team members Syeda Salina Aziz, Kazi Nurmohammad Hossainul Haque, Md. Harun-Or-Rashid, Mohammad Sirajul Islam and Farhana Razzaque along with the participants from BPATC, participated in the training workshop.

### IGS Facilitated Study Tour

Institute of Governance Studies (IGS) facilitated a study tour of a course titled "Development Practices: Social Enterprise in



The group of visiting students from University of Virginia, USA

Bangladesh" from 29 December, 2012 to 10 January, 2013. A group consisting of 13 students from University of Virginia, USA, took part in this tour under the supervision of Professor Dr. Brad Brown. IGS Research Assistant Jannatul Fardosh acted as the tour coordinator.

During the tour, the team visited different institutions including Waste Concern, Grameen Bank and BRAC projects including Aarong Dairy, BRAC Micro-finance Programme, BRAC Health Programme, a BRAC Primary School, Ayesha Abed Foundation, BRAC Agricultural Research and Development Centre, BRAC Internship Programme and BRAC Social Innovation Lab.

### IGS Team Meeting with Social Impact-Bangladesh

A coordination meeting with the Social Impact-Bangladesh was held on 17 February 2013 at IGS conference room. Dr. Rizwan Khair, Director, IGS and Munir Uddin Shamim, Senior Programme Manager attended the meeting. Ms. Sandra Basgall, Chief of Party and Mr. Saiful Islam, Deputy Chief of Party represented the Social Impact-Bangladesh. Different bilateral issues were discussed in the meeting. It also focused on how both partners could contribute towards implementation of the project activities in a better coordinated way.

### IGS Organised Consultative Meeting on Citizen's Involvement in Public Procurement

IGS organised a consultative meeting with the Third Party Monitoring group of Daktarkhali Community Primary School in Rupganj, Narayanganj on 23rd February, 2013 at the school. As part of citizens' engagement in Public Procurement Reform Project (PPRP) - II and formulation of a strategy on how to engage citizens in public procurement, the daylong meeting discussed the process of monitoring by the group thoroughly. The Secretary of the School Managing Committee (SMC), other members of the committee, guardians, Secretary of Rupganj Upazilla Anti-Corruption Committee, BRAC Education Officer and IGS representative Munir Uddin Shamim, Mohammad Sirajul Islam, Arafat Gubair and Jannatul Fardosh actively participated in the meeting.

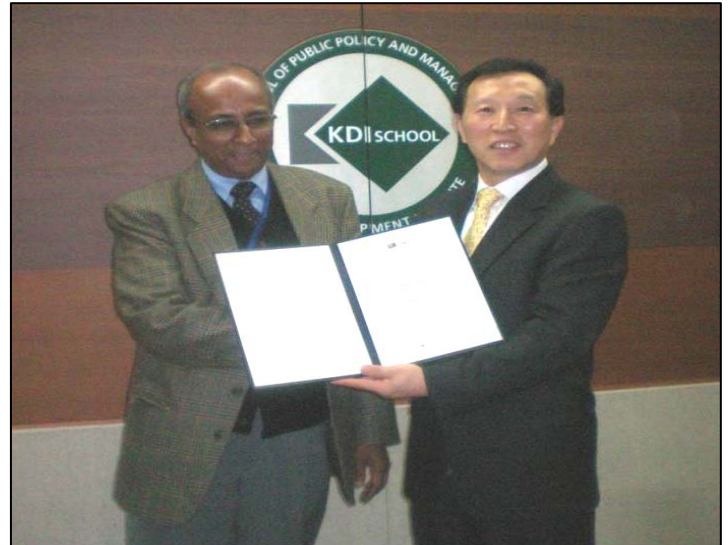
### Lecture by IGS Director at BCS Admin Academy

On 14th February, 2013, Dr. Rizwan Khair, Director of IGS, delivered a lecture on "Public Sector Reform in Bangladesh" at BCS Admin Academy in Dhaka. The lecture programme was jointly

organised by Bangladesh Civil Service Admin Academy and Yamaguchi University, Japan. The lecture was part of a course on "Intermediate Course on Public Administration and Public Finance".

### IGS Director's Visit to Seoul and Kuala Lumpur

Dr. Rizwan Khair, Director of IGS, joined the MAGD students during the end of their study tour to Korea from 7-9<sup>th</sup> March 2013. He attended the closing ceremony of the Capacity Building Workshop organised by KDI School of Public Policy and Management on 9<sup>th</sup> March. During his



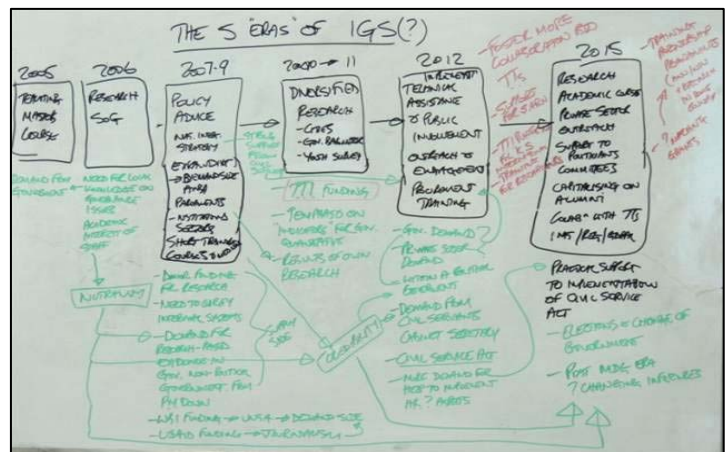
IGS Director Dr. Rizwan Khair participated in the closing ceremony of the workshop arranged for MAGD students in Seoul

visit, Dr. Khair held official meetings with the Dean and Associate Dean of KDI School for strengthening the existing collaboration between IGS and KDI on offering training on "Negotiation and Conflict Management" and other academic programmes.

Dr. Rizwan Khair also visited Malaysia from 9-10 March, 2013 with MAGD participants and had meeting with the Director of the Institute of Professional Development of Open University Malaysia (IPD-OUM) in Kuala Lumpur. The meeting focused on strengthening the academic relations between IGS and IPD-OUM and jointly offering courses on Capacity Development Programmes.

### IDRC- Think Tank Initiative Evaluation Team Visited IGS

On 11th February, 2013 an independent evaluation team consisting of Mr. John Young and Professor Kuldeep Mathur from International



The meeting covered different areas of IGS activities in the evaluation process



Development Research Centre-Think Tank Initiative (IDRC-TTI) conducted an assessment of the Think Tank Initiative at IGS. During the visit, the team focused on IDRC-TTI's contribution to build institutional capacity of IGS as a member of IDRC-Think Tank Initiative. The focus of the meeting was on research, organisation management, advocacy and media and outreach relations.

The Independent Evaluation team had individual review meetings with the research, management and finance teams of IGS. Following that, a wrap up session was attended by Dr. Rizwan Khair, IGS Director, Dr. Nasiruddin Ahmed, Research Coordinator and Munir Uddin Shamim, Senior Programme Manager.

### IGS Staff Attended IDRC TTI Regional Meeting in Colombo

During 12-15 March 2013, Dr. Rizwan Khair, Director and Dr. Nasir Uddin Ahmed, Research Coordinator of IGS attended the IDRC Think Tank Initiative Regional Meeting at Colombo, Sri Lanka. This Regional Meeting was attended by



3<sup>rd</sup> Regional Meeting of the IDRC Think Tank Initiative at Colombo

representatives from 16 South Asian Think Tank Initiative (TTI) grantees of different countries in the region, IDRC officials and various other donors. The regional meeting was organised to strengthen and share knowledge management practices and networking related to ensuring a successful policy research organisation, amongst the South Asian cohort of IDRC. As part of the meeting, Dr. Khair attended a follow-up workshop for the TTI grantees on 16-17 March, 2013, organised by IDRC. The workshop was on Resource Mobilization.

### IGS Researcher Participated in Training on Access to Information and Environmental Sustainability

IGS Researcher S. M. Gubair Bin Arafat participated in two-day training on *Access to Information and Environmental Sustainability* on 16-17<sup>th</sup> March, 2013 at Baton Rouge hotel, Dhaka. The training programme was organised by **Article 19** and it was inaugurated by its Bangladesh and South Asia Director, Tahmina Rahman. The main purpose of the training was to build the capacity of environmental activists, civil society organisations and journalists working at the community level on the use of Right to Information Act for environmental protection.

### IGS Researchers Participated in Workshop on Cultivating Critical Thinking and Experiential Learning in Teaching Process

Teaching and Learning Centre (TLC), BRAC University, organised a two-day long workshop titled *Cultivating Critical Thinking and Experiential Learning in Teaching Process* on 21 March 2013, at the BRAC University Auditorium. The workshop was offered to the nominated faculty members from each



Participants at the workshop on *Cultivating Critical Thinking and Experiential Learning in Teaching Process*

departments, schools, and Institutes of BRAC University. Dr. Mark Nowacki, SEO and Co-Founder of LogicMills and Assistant Professor of Singapore Management University and Professor Md. Golam Samdani Fakir, Director, TLC, BRAC University, facilitated the workshop. Kazi Nurmohammad Hossainul Haque, Senior Research Associate and Mohammad Sirajul Islam, Research Associate represented IGS Research Team in the workshop.

### Training Programme on SPSS for IGS Research Team

From 21 March, 2013, IGS arranged a two-week training programme on SPSS- software package used for statistical analysis for IGS Research Team in the IGS Conference room. The training programme was conducted by Professor Mahbub Latif and Professor Wasimul Bari, of Institute of Statistical Research and Training, University of Dhaka.

### IGS Organised Meeting on Alternative Path to Good Governance

A meeting on Alternative Path to Good Governance research was organised by IGS on 24<sup>th</sup> March, 2013 at IGS conference room. The discussion focused on the feedback, remarks on the research paper on *Alternative Path to Good Governance* prepared by IGS for JICA. This meeting was attended by representatives from JICA, Institutional Advisor of IGS Barrister Manzoor Hasan, Director of IGS Dr. Rizwan Khair and IGS Research Team.

### IGS Research Team attended Faculty Get Together with Sir Fazle Hasan Abed

IGS research team attended a meeting with Sir Fazle Hasan Abed, KCMG, Chairperson of the Board of Trustees of BRAC University on 14<sup>th</sup> March, 2013 at BRAC Centre, Mohakhali. The meeting was organised by the BRAC University. Sir Fazle Hasan Abed delivered a speech and attended a question and answer session with all the faculty members of BRAC University participated at the get together. The meeting was facilitated by Mr. Asif Saleh, Senior Director of Strategy, Communications and Capacity Division, BRAC and Professor Dr. Ainun Nishat, Vice Chancellor of the University.

The IGS team consisted of Mr. Naimur Rahman, Chief Operating Officer of ANSA-SAR, Kazi Nurmohammad Hossainul Haque, Senior Research Associate and the Research Associates, Mohammad Sirajul Islam, Md. Harun-Or-Rashid and Farhana Razzaque,.

## ANSA-SAR Activities

### ANSA-SAR Members Participated EC Proposal Writing Training in South India

ANSA SAR team members Md. Musthafizur Rahman, Narayan Chandra Das and Aneesa Rahman participated in an advanced training programme on 'EC Proposal Writing, Logical Framework, Concept Notes and Full Proposal'. The three day training was held at Karl Kubel Institute for Development Education, Coimbatore, South India on 23<sup>rd</sup>-25th January, 2013.

The objectives of the training was to help the participants be aware of relevant tools and concepts to adequately assess and review logical frameworks, concept notes and full proposals and thus becoming able to formulate proposals themselves.

### ANSA-SAR Conducted Technical Training at Rajshahi

ANSA SAR and its partner PRIP Trust jointly organised a technical training workshop for the mobile-based application on Citizen Feedback from 26 to 28 January, 2013 in Rajshahi to implement the "ICT Based Citizens' Monitoring" project. This initiative was taken in order to introduce a mobile



ANSA-SAR Team at the mobile-based e-Governance system Training Workshop.

phone-based e-Governance system through a survey for redressing criticisms of the citizen. The trainings were held in two rounds. During the first round, ANSA and PRIP Trust teams were trained on how to use the mobile application and in the second round the volunteers who will help the citizens to send their feedbacks were trained.

The first round of trainings was held on 26th and 27th January, 2013. It was conducted by a team consisting of Mr. Mukul Mahajan and Ms. Anjali Ghosh from Mobilepedia, a technology organization- focused on delivering mobile government solutions from India who developed the application. Senior IT Officer of IGS Mr. Chandan Bikash Nath also participated in the training programme. The second round of training for the volunteers were held by Mr. Mahmudul Alam Talukder, Jr. Project Assistant, ANSA and

Mr. Emran Bin Nasir, IT Officer, PRIP Trust. This initiative aims to increase the participation of citizens in Public Service Monitoring in Rajshahi District.

### ANSA-SAR Participated The Asian Regional Conference at Phnom Penh

Programme Manager Ms. Nuzhat Jabin, ANSA SAR, attended and made a short presentation on the current activities in a two-day regional conference on 'Social Accountability in Municipal Governance' held from 31 January to 1 February 2013 at Phnom Penh, Cambodia. Society for Participatory Research in Asia, India, PRIP Trust, Bangladesh and SILAKA, Cambodia with the support of United Nations Democracy Fund (UNDEF) is implementing an initiative called

"Deepening Local Democratic Governance through Social Accountability" in two Asian cities namely Rajshahi in Bangladesh and Takhmao in Cambodia. It aims to

develop democratic practices in urban local governance institutions through social accountability for the improvement of basic services. It focuses on enhancing organised



ANSA-SAR Team conducting meeting with representatives from

civic action and participation through mobilisation, capacity building, campaigns and monitoring in ensuring accountability.

The conference was aimed at bringing together multiple stakeholders like civil society actors, media, academia, government officials, elected representatives and community members at a common platform so that various perspectives, challenges, dynamics and nuances of urban governance could be collectively deliberated. Despite being in a growing stage, this collaboration has been able to produce some positive results in the form of enhanced citizen participation and increased sensitivity and responsiveness from the part of the local government authorities.

### ANSA-SAR Community Score Card Training Held in Jamalpur

Affiliated Network for Social Accountability-South Asia Region (ANSA-SAR), in collaboration with the PRIP Trust, arranged the second phase of the training programme on Community Score Card (CSC) in different government primary schools and community

clinics at Adharvita Union of Jamalpur from 1st to 15th February, 2013. The CSC phase II project was carried out at the local community level for bringing together service users and providers which will eventually help to promote citizens' participation for ensuring accountability in the project area. This programme was carried out by the local facilitator, trained by ANSA-SAR.

### ANSA-SAR's Visit in Gulf of Mannar For Public Affairs Centre's Project

ANSA-SAR team has visited Gulf of Mannar, South India on 25th February, 2013 to review an innovative ANSA supported programme "Enhancing Community - Centred Governance in Climate Change Affected Coastal Areas for

Policy Advocacy and Reforms". The programme was implemented by Public Affairs Centre (PAC), Bangalore, India, a member of ANSA network. Through this visit, PAC has designed an innovative social accountability tool called Climate Change Score Card (CCSC), which enables citizens to monitor the impact of climate change in their locality. ANSA-SAR team has interacted and held community meeting with the representatives of Fishermen and Palmyra Tapper communities, at their respective villages, and also participated in the meetings of District Level Platforms. Mr. Naimur Rahman, Chief Operating Officer and Nujhat Jabin, Programme Manager, participated in this visit.

### ANSA-SAR Participated in a Brain Storming Session on Development of Urban Governance for Health

Md. Musthafizur Rahman, Project Officer, ANSA SAR, participated in a brain storming session on *Development of Urban Governance for Health* on 25<sup>th</sup> March, 2013 at James P Grant School of Public Health office, BRAC University, Mohakhali. The session was arranged to discuss about a short course on Urban Governance for Health which would be conducted by ICDDR, ANSA-SAR and BDI. The discussion included issues about the proposed audience; length and date of course, course fee, academic approach, objectives, and potential resource etc.

### ANSA Officials Participation in Training

Nuzhat Jabin, Programme Manager, ANSA SAR, participated in Training on "Local Governance" at The Hague Academy of Local Governance in The Netherlands from 11<sup>th</sup> -25<sup>th</sup> March, 2013. From 23<sup>rd</sup>-28<sup>th</sup> March, 2013, Aneesa Rahman, Project Assistant, ANSA SAR participated in a Short Course on "Evaluation of Development Programmes" conducted by James P Grant School of Public Health, BRAC

University and UNICEF, Bangladesh.

### Publication of Public Procurement Policy Notes

On March, 2013, IGS published four policy notes under Public Procurement Reform Project II of the Ministry of Planning. These policy notes have been jointly published by IGS and the Ministry of Planning, Government of Bangladesh. The first policy note was published on "Improving Transparency in Public Procurement in Bangladesh: Interplay

between PPA and RTI Act. The second policy note was titled "Role of Mass Media in Facilitating Citizen Participation in Bangladesh Public Procurement", the third policy note was on "Issues and Challenges in Public Procurement Bidding: Bangladesh's Experience", and the fourth policy note was on "Increasing Transparency and Accountability in Municipal Public Procurement through Citizen Engagement" ( See below for details).

### Published Articles by IGS Staff

- The Daily Star: [Post-Arab Spring Middle East: Democratisation and geopolitical challenges](#) by Sultan Mohammed Zakaria, 02 February 2013
- The Daily Star: [Post-Arab Spring Middle East: Democratisation effort vs. Clientelism and Tribalism](#) by Sultan Mohammed Zakaria, 09 February 2013
- The Daily Star: [Envisioning a 'Rape-free Society'](#) by Munir Uddin Shamim, 15 February 2013
- The Nation: [Pursuing social justice in the Age of Neo-Liberalism](#) by Gopakumar Thampi, 24 February 2013

### Published Policy Notes and Working Papers of Institute of Governance Studies:

IGS has published a total of 4 Policy Notes and 3 Working Papers during January- March 2013:

1. *Improving Transparency in Public Procurement in Bangladesh: Interplay between PPA and RTI Act*, Mohammad Sirajul Islam, Research Associate; Institute of Governance Studies. (Procurement Policy Note)
2. *Role of Mass Media in Facilitating Citizen Participation in Bangladesh Public Procurement*, Farhana Razzaque, Research Associate, Institute of Governance Studies. (Procurement Policy Note)
3. *Issues and Challenges in Public Procurement Bidding: Bangladesh's Experience*, Sultan Mohammed Zakaria, Research Associate and Nazmul Arifeen, Research Assistant, Institute of Governance Studies. (Procurement Policy Note)
4. *Increasing Transparency and Accountability in Municipal Public Procurement through Citizen Engagement*, Kazi Nurmohammad Hossainul Haque, Senior Research Associate, Institute of Governance Studies. (Procurement Policy Note)
5. *IGS Working Paper Series No: 05/2013: Geo-politics, Democratization and External Influence: The Bangladesh Case*: Faiz Ahmed Chowdhury, Research Associate, Institute of Governance Studies.
6. *IGS Working Paper Series no: 06/2013 : Promoting & Embedding Voice Mechanisms for Accountable Governance Concepts, Tools and Practices*, Dr. Gopakumar Thampi, Fellow, Institute of Governance Studies
7. *IGS Working Paper Series no: 07/2013: Democratic Transition in Bangladesh: Challenges Towards Consolidated Democracy*, Md. Harun Or Rashid, Research Associate, Institute of Governance Studies.

Please Visit: <http://www.igs-bracu.ac.bd/research/working-paperbackground-paper> for details of the papers.