

BIGD ANNUAL REPORT 2016



Inspiring Excellence

BRAC Institute of Governance and Development
BRAC University

BIGD Annual Report 2016



Inspiring Excellence

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Statement of Executive Director



BIGD, BRAC University is a centre of research and academic excellence. As a post graduate resource centre, BIGD is devoted to specialised research on a range of governance and development concerns, as well as the nexus between the two intertwined areas. It conducts research around four broad clusters, i.e., economic growth; governance and politics; urban, climate change and environment; and gender studies. The research on gender is undertaken at the Centre for Gender and Social Transformation embedded within BIGD. On the academic side, BIGD offers four Master's degree programmes, the MAGD, MDS, MDMP and MPSM, and offers several first rate certificate courses aimed at building capacity of the public and private sector and the NGOs.

2016 was another excellent year for us. BIGD made significant strides in all areas of its work. Our researches for the Copenhagen Consensus Centre were placed among the top three of the best papers out of 72 by an eminent international jury. BIGD's research design and piloting of a third party monitoring model of e-public procurement has been adopted for scaling up in all upazilas of the country, by the government. Such engagement to the Cabinet Division to prepare and support of the performance evaluation system through all ministries of the government was a land mark achievement in promoting transparency and accountability (good governance) in government.

The quality and quantity of research papers continued to improve as did BIGD's academic programmes. We initiated a number of innovative short training programmes. BIGD's SoC and SoG reports were welcomed and praised by all stakeholders, and significantly continue to be cited and discussed in the public discourse as well as the media, after their launch in 2016. BIGD also adopted a new medium term strategy, HR guidelines and resource mobilization guideline. In 2016, CGST undertook many research and advocacy work on women's empowerment, gender equity and social transformation. CGST also won the Overseas Development Institute (ODI) funded research program for generating and communicating knowledge on good practice initiatives and policies that support adolescent girls in diverse contexts.

In 2016, BIGD (Business School of BRAC University is also a partner in this) also signed long-term and other contracts such as Skills for Employment Investment Program (SEIP) with Ministry of Finance, Gender and Adolescence: Global Evidence (GAGE) with ACE, Academy of Work (AoW) with Friedrich-Ebert-Stiftung (FES).

A handwritten signature in black ink, appearing to be 'SHR' with a long horizontal stroke extending to the right.

Dr. Sultan Hafeez Rahman
Executive Director

BRAC Institute of Governance and Development (BIGD), BRAC University is a centre of policy research and academic excellence. As a postgraduate resource centre, BIGD is devoted to specialised research on a range of governance and development concerns, as well as the nexus between the two intertwined areas.

BIGD provides scholars, policy specialists, researchers, academics and practitioners a common platform to share and raise critical questions on governance and development. BIGD's staff are its most precious resource. They are drawn from the entire spectrum of social science disciplines with good credentials. It hosts scholars and academics from around the world and has collaborative programmes with top universities/research institutions of the world.

The premise on which BIGD builds its work is that it aims to deliver quality research, academic and training programmes through rigorous, quality controlled process by a pool of dedicated, skilled researchers and to build a system of effective policy engagement informed by the research outcomes, aptly supported by an efficient support mechanism. The four tenets of BIGD's work are: 1. achieve excellence in research 2. provide innovative masters and other courses 3. achieve independent and effective policy engagement and 4. provide active, high operational efficiency to support research, academic, advocacy and policy engagement.

2016 was a good year for BIGD as it has made a solid impression on our most important stakeholders: academics, policy researchers and the government officials. This is no meager achievement especially in such a highly competitive environment, and one in which appreciation does not quite 'flow liberally'.

The year ended on a new high with the launching of its two annual flagship reports, creating a buzz in the media and policy level.

In 2016, training programme of BIGD received a huge boost with BIGD's inclusion in GoB's SEIP project which, depending on performance, BIGD can continue to be part of this project through 2026-27, and the project could potentially open tremendous opportunities for BIGD. Obtaining the training project from Friedrich-Ebert-Stiftung (FES) was another feather in BIGD's cap in 2016.

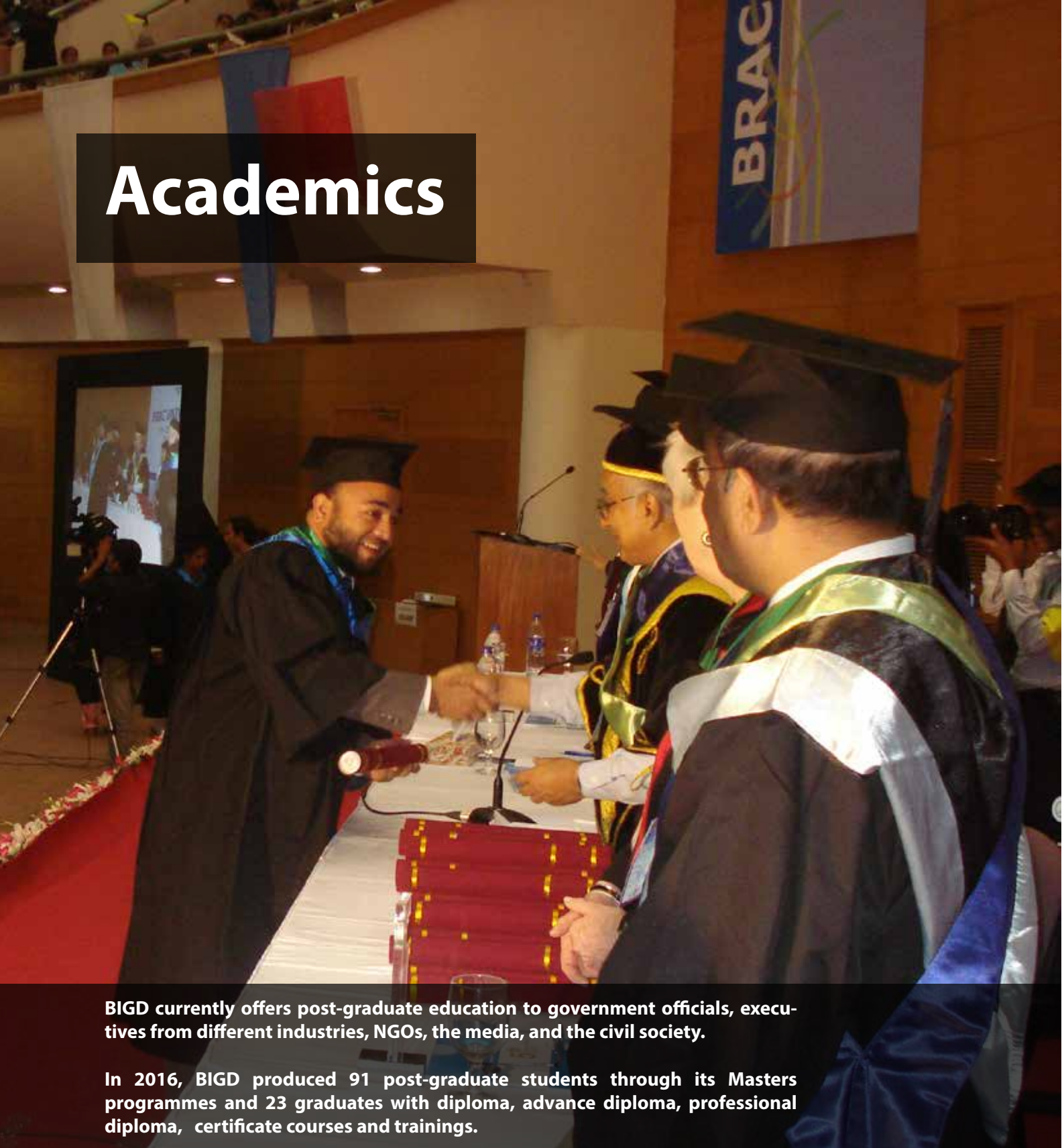
BIGD had many other solid accomplishments in 2016 which include manifestly greater team work, excellence in a large segment of our research, successfully meeting and exceeding IDRC's (one of the major funder of BIGD) programme targets which enabled continuation of funding to BIGD under TTI, winning long term contracts such as GAGE, ACE, Cities Alliance and SEIP (training). As a result of the IDRC programme targets, BIGD prepared its medium term institutional strategy, HR Plan and a Resource Mobilisation Plan.

BIGD aims to devote 2017 to achieving excellence in all areas of our work, increasing the volume of quality publications and create a buzz in policy level.

BIGD researchers remained important and productive in their areas throughout 2016. BIGD continued to encourage publication in a variety of genres: newspaper articles/Op-Eds, research reports, working papers and academic journals. It has tried to remain true to its original mandate of combining academic and research excellence with policy engagement through specialized post-graduate courses, cutting-edge research initiatives and policy recommendations.



Academics



BIGD currently offers post-graduate education to government officials, executives from different industries, NGOs, the media, and the civil society.

In 2016, BIGD produced 91 post-graduate students through its Masters programmes and 23 graduates with diploma, advance diploma, professional diploma, certificate courses and trainings.

- **Master of Arts in Governance and Development (MAGD)**
- **Master of Development Studies (MDS)**
- **Masters in Development Management and Practice (MDMP)**
- **Masters in Procurement and Supply Management (MPSM) in collaboration with CIPS, UK**

Master of Arts in Governance and Development (MAGD)

BIGD conducts the internationally acclaimed MAGD programme designed mainly for the government officials. The programme aims at equipping government officials with 'frontier' knowledge, skills, and scientific decision making processes to deal with the complex issues of governance and development, which they have to deal with in their routine work.

In 2016, 19 students from MAGD programme attended the 11th convocation of BRAC University held on 5 December 2016.

Master of Development Studies (MDS)

BIGD offers MDS, an innovative, cross-disciplinary post graduate master degree that provides an in-depth understanding of development concepts and issues in the context of globalisation, economic transformation and social, cultural and political changes.

The MDS programme currently has 149 students, and 47 students received their MDS degrees in 2016.

Masters in Development Management and Practice (MDMP)



MDMP, a professional master degree in development management and practice was developed by BIGD in 2009 and launched in January 2011. MDMP was conceptualised by Prof. Dr. Jeffrey Sachs, renowned development economist and Director of the Earth Institute at Columbia University, USA. It belongs to a Global Network of Masters in Development Practice Program comprising of 22 universities around the world. In 2016, 5 students have received their MDMP degree.

Masters in Procurement and Supply Management (MPSM)



BIGD offers MDS, an innovative, cross-disciplinary post graduate master degree that provides an in-depth understanding of development concepts and issues in the context of globalisation, economic transformation and social, cultural and political changes.

The MDS programme currently has 149 students, and 47 students received their MDS degrees in 2016.

CIPS-UK Qualification in Procurement and Supply

CIPS has partnered with BIGD to deliver the CIPS qualification programme at Level- 4 (Diploma in Procurement and Supply), Level-5 (Advanced Diploma in Procurement and Supply) and Level – 6 (Professional Diploma in Procurement and Supply) in Bangladesh.

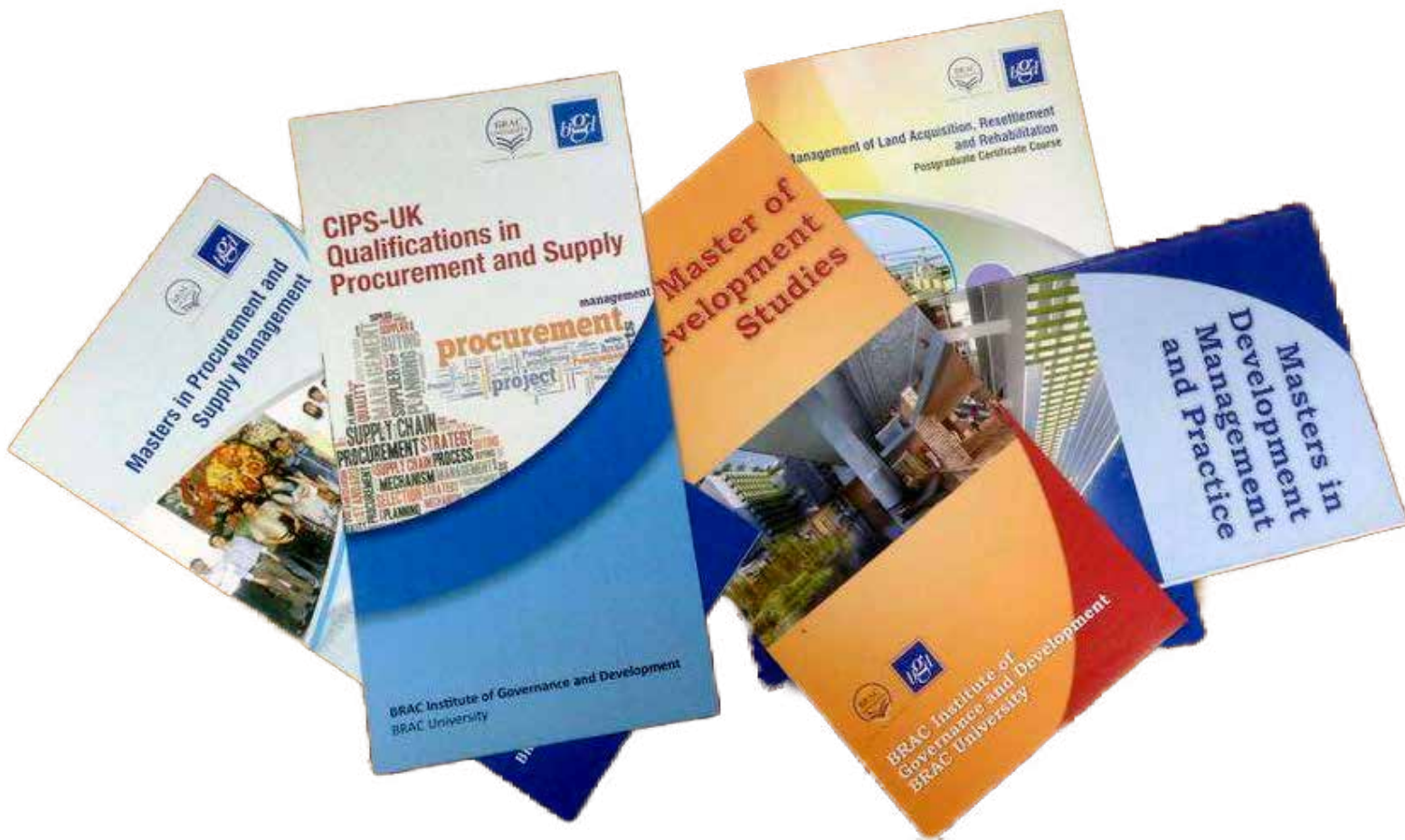
In 2016, 68 participants from public and private sectors enrolled and 15 participants have completed the MCIPS degree, and currently 25 and 14 participants from public and private sectors respectively are attending different levels of CIPS.

CIPS Study and Exam Centre

BIGD is the first registered study and exam centre for CIPS qualification in Procurement and Supply Chain Management in the Asia region since 2009.

Environmental Management and Governance (EMG)

BIGD offers Certificate Programme on EMG with the purpose of sensitizing and enhance the capacity of participants on key environmental governance issues related to natural resources and environment management. In 2016, 8 students have received the certificates on EMG.





Research

As a leading centre of research and academic excellence, BIGD is devoted to specialised research on a range of governance and development concerns, as well as the nexus between the two intertwined areas. BIGD's research is aimed at supporting its academic and training programs. It does not limit knowledge creation to being an end in itself but rather to advance the pursuit of a just and prosperous society. BIGD has been publishing the State of Governance in Bangladesh and the State of Cities reports since 2006 and 2012 respectively. It also publishes working papers, policy briefs, policy notes, research reports and books on governance, development and public policy.

In 2014, a strategic research agenda was developed to conduct multidisciplinary research and guide its activities over next five years. BIGD's research mandate is spread over four broad clusters, 1. Governance and Politics, 2. Urban, Climate Change and Environment, 3. Gender Studies, and 4. Economic Growth.

Governance and Politics (GP)

Governance and Politics (GP) cluster is shouldered to craft one of the most important publications of BIGD that is the State of Governance in Bangladesh (SoG) report. The flagship report that essentially inspects a wide range of issues of the country from the perspective of governance has been an uninterrupted effort of BIGD since 2006 making it the ninth publication of the series in 2016. The report serves the institute's major purpose of informing public policy and of contributing to the public discourse on contemporary concerns through rigorous investigation. The GP cluster is about to reach a milestone by enduring its attempt to the tenth publication of the report in the year 2017.

Additionally, the cluster also intends to publish working papers on refugee, migration, social accountability, democratic governance, efficiency in the judiciary of Bangladesh and so forth in 2017.

Urban, Climate change and Environment (UCCE) Cluster

The research of UCCE cluster focuses on urban economics, governance, and development as well as climate change and environment related issues in Bangladesh. The cluster carries out BIGD's annual flagship research 'State of Cities (SOC)', which aims to provide a diagnostic report of the country's urban governance. Since 2012, five reports have been published based on urban governance issues of three metropolitan cities: Dhaka, Narayanganj and Chittagong. In 2016, it focused on the Traffic Congestion in Dhaka City. More than one hundred print and electronic media covered the event and arranged talk show for attention to the policy makers. The

researchers of UCCE cluster published 10 Op-Eds in national dailies. In 2017, the SOC report is likely to focus on Housing Problem in Dhaka City, which is one of the most important challenges faced by Dhaka City dwellers in terms of livability.

In 2017, the UCCE cluster also plans to publish a number of working papers and journal articles on urban-governance, economics, development and management related issues. Currently, the UCCE cluster is conducting long term planning in a collaborative effort to transform this cluster as a centre.

Gender Studies (GS)

The Gender Studies cluster currently focuses on research projects like Gender and Adolescent: Global Evidence, Qualitative Research along with School of Public Health, Gender and Adolescent: Global Evidence, Policy and legal Analysis, Political Settlement and Health in Bangladesh with ESID, Qualitative Baseline Study for the Better works Bangladesh, Contributed working Paper in South Asia Human Development report:



Empowering Women in South Asia, Mixed Method Lead, Choice, Constraints and Gender Dynamics of Labor Market in Bangladesh with London School of Economics (LSE), Gender Norms, Labor Supply and Poverty Reduction in Comparative Contexts: Evidence from Rural India and Bangladesh with Manchester University, Evidence-Based Foundation of Women's Economic Empowerment: Market Analysis with UNDP, Enhancing Gender Equality Results in South Asia Developing member Countries with ADB, Changes in the governance of Garment Global production networks: lead firm, supplier and institutional responses to the Rana Plaza Disaster etc. Besides

these research projects Gender Cluster also produced several reports, working papers, a policy brief and a book chapter throughout the year 2016.

Economic Growth (EG)

The Economic Growth (EG) cluster of BIGD works broadly on research projects on growth, poverty, development and economic governance issues relevant to Bangladesh and the region. The cluster primarily aims to conduct academic as well as policy relevant research using rigorous empirical approach and explores economic policy studies having important implications for the governance of the country.

Some of the key highlights of research undertaken by this cluster are the research on

'Cost-benefit analysis on Land Digitization' and 'Cost-benefit analysis of implementing village courts in Bangladesh' for the Copenhagen Consensus Center in the academic year 2016. Other than that, other influential research project conducted also includes the Urban Poverty Project by Power and Participation Research Center (PPRC) titled 'Coping with uncertainties: trust dynamics, fluid networks and the poverty traps of the urban poor'. The cluster also undertook working papers on social accountability and procurement,

inequality and growth, medical expenditure and welfare loss and role of electoral competition in explaining political violence in Bangladesh.

In 2017, the cluster is committed to carrying out new research projects and working paper in multi-disciplinary fields such as 'Macroeconomic modeling of Bangladesh', 'Tax evasion nature in Bangladesh', 'Health Sector Governance' and 'ADP allocation and its impacts in Bangladesh'. In addition to conducting various research papers, the cluster also

contributes in the institute's flagship publication series: 'State of Governance' and 'State of Cities' in collaboration with other clusters.

EG cluster is currently collaborating with many national and international organizations including BRAC; Planning Commission of Bangladesh; RAND Corporation USA; University of Sussex, UK; University College London, UK; Wage Indicators Foundation, Netherlands; Indian Statistical Institute (ISI), India.





New Programmes

Skills for Employment Investment Programme (SEIP)

Finance Division of the Ministry of Finance has undertaken the Skills for Employment Investment Programme (SEIP) with the objective of developing skilled workforce for productive and priority sectors, and for supporting government and private institutions, non-government organizations and industry associations to acquire skilled manpower in the priority sectors. For this purpose, SEIP Project is working with leading universities of the country to establish 'Executive Development Centers' (EDC) to implement a nine month training program for mid and higher level managers. The Executive Development Program shall work to develop mid and higher level managers in four

sectors/subsectors namely Garment, Textile, Knitwear, and Leather & Footwear. BIGD, BRAC University is engaged in this program, working with the knitwear sector.

Equitable Economic Growth in Cities: Cities Alliance

BIGD has an agreement with Cities Alliance to implement a project entitled "Promoting Equitable Economic Growth in Cities". The project aims to support the promotion of equitable access to public goods and services through focus areas adapted to the city's specific needs and context. BIGD and Cities Alliance selected Narayanganj City Corporation (NCC) and Sylhet City Corporation (SCC) as campaign cities based on some criteria (e.g. population, density, economic growth, existing

foreign projects and so on). Each campaign city shall produce outputs including an Institutional Enabling Environment Report (IEER), a Local Assessment Report (LAR), and city-level, evidence based policy briefs and recommendations.

Gender and Adolescence: Global Evidence (GAGE)

The project is supported by the Department for International Development (DFID) in partnership with Overseas Development Institute (ODI), UK. It is a nine-year mixed methods longitudinal research and evaluation programme that will generate and share evidence on good-practice programmes and policies to help adolescent girls in the Global South reach their full potential.



Existing Projects

Community of Practice in Performance Management in South Asia

BIGD, in cooperation with the World Bank and the Government of Bangladesh, is implementing a project titled "Community of Practice (CoP) on Performance Management in South Asia" to help strengthen the performance management system of the Governments (GPMS) of South Asia Regional (SAR) countries. To facilitate the implementation of GPMS, necessary support was extended to the Cabinet Division. The project aims to promote peer learning and evaluation amongst practitioners of performance management in South Asian Regional (SAR)

countries, as a common practice to further enhance the quality of policy dialogue, and subsequent delivery of public services.

Public Procurement Reform Project (Extension Phase)
BIGD has an agreement with Bangladesh Government (Central Procurement Technical Unit - CPTU) to help design and implement the social accountability mechanism that aims to institutionalize and develop a third party monitoring system in the public procurement process in the country. Based on the lessons learned from the phase II of the project, and in consultation with CPTU and the World Bank, BIGD has reformulated the existing Public-Private Stakeholders Committee

(PPSC). BIGD supports to ensure effective functioning of the committee so that it can provide policy inputs to strengthen the public procurement systems of the country.

Local Governance Program SHARIQUE-III
Sharique-III is a SDC funded consortium project on local governance and development. The consortium is comprised of HELVETAS Swiss Intercooperation and BIGD. A consortium partner BIGD has project management responsibility. In addition, BIGD has technical responsibility to conduct action and policy research on local governance in Bangladesh and to prepare policy briefs to influence policy. The program aims to contribute to the empower-

ment of local citizens to make and implement inclusive, gender sensitive, and pro-poor collective choices about their lives and livelihoods through more democratic, transparent, inclusive, and effective local government systems.

Other Projects

In 2016, BIGD worked with the major fund of Think Tank Initiative Ph-2, along with Sharique-III, Maximising the Quality of Scaling Up Nutrition (SUN) Programmes Framework (MMQSUN), Relation of the choice constraints the gender dynamics of labor markets in Bangladesh, Gender norms labor supply poverty reduction in cooperative context in Bangladesh, Formal Informal Labour Nexus and Growth, Privatization and Productivity Growth, States Delivering for Poor People Improving Outcomes Through Stronger Evidence, Study on Qualitative Baseline on the Better Work in Bangladesh, Enhancing Gender Equality Result in South Asia Developing Member Countries,

Political Economy Analysis on the Barriers to Investment Growth in Bangladesh, Evidence Based Foundation of Woman's Economic Empowerment, Changes in the Governance of Garment Global Production Networks: Lead Firm, Supplier and Institutional Responses to the Rana Plaza Disaster, Gender and Adolescence: Global Evidence (GAGE) etc.

The Centre for Gender and Social Transformation (CGST) BIGD houses a specialized centre—The Centre for Gender and Social Transformation (CGST), established in 2012, that undertakes research and advocacy work on women's empowerment and how positive changes in everyday lives and larger social transformation in gender roles take place. Many of the research projects and advocacy programmes of the Gender Studies cluster are undertaken by this Center.

Policy Engagement and Research Communication
BIGD Communications department, in association with the

research clusters, regularly organizes national and regional roundtables, talks, seminars, workshops, meetings and conferences in order to disseminate its research outputs and publications among the relevant stakeholders and target groups within the network for policy influence and engagement. To disseminate knowledge and establish professional relationships, the department considers policy engagement networking to be a key tool.

BIGD hosts IGC in Bangladesh

The Institute also hosts the International Growth Centre (IGC) of London School of Economics and University of Oxford. This affiliation provides an opportunity for the institute to collaborate on research projects and open itself to a wider research community regionally and internationally. In 2016, BIGD has co organized number of seminars, workshops and conference with IGC.





Highlights

The Launching of State of Governance in Bangladesh 2016 report

The State of Governance in Bangladesh (SoG) 2016 titled Regulation Process Performance was launched in December, 2016 at the BRAC Centre Inn, Dhaka.

The report analysed democratic process, specially electoral politics, public sector governance, economic governance, and health governance, specifically governance of Upazila Health complexes. The report focused mostly on the local government elections in Bangladesh and looked into the role of competition in election, voter turnout, voter list, electoral expenditure and electoral violence. The report also shows the election time violence, increasing of gender gap in voter list and the deteriorations

of electoral competition in the recent years.

Launching of the State of Cities (SoC) report

BIGD launched one of its annual flagship researches SoC 2015 report titled Traffic Congestion in Dhaka City - Governance Perspectives in December, 2016.

The report examines transport demand and supply in Dhaka city and how it affects traffic congestion. This study found that institutional and management factors underlay most of the traffic congestion problems, including poor planning of the road network, minimal restraint of private car use, poor organisation of Dhaka's bus system and poor co-ordination of the government agencies involved in transport.

BIGD Research ranked in top 20 of Bangladesh Investment Priorities list

Three research studies of BIGD were selected in a prioritized and recommended list of priorities for investment by the Government of Bangladesh (GoB) that would produce significant benefits for the country. An eminent panel including a Nobel laureate economist and Bangladeshi economic experts announced the list in the final session of Smarter Solutions for Bangladesh conference on May 12, 2016 organized under a project Bangladesh Priorities: Smarter Solutions for Bangladesh, led by Copenhagen Consensus Centre in cooperation with BRAC's Research and Evaluation Division.

Three BIGD Research studies, E-Procurement across government (Topic-Digital Bangla

des), Land records digitization (Topic-Land administration) and Expand Village Courts (Topic-Governance and institutions) ranked 2nd, 4th and 19th respectively at the Bangladesh priorities list.

BIGD signs MoU with Access to Information (a2i) Programme

BIGD signed a Memorandum of Understanding (MoU) with Access to Information (a2i) Programme of Prime Minister's Office (PMO) on 21 June, 2016 at Prime Ministers Office, Dhaka. Dr. Sultan Hafeez Rahman, Executive Director, BIGD, and Mr. Kabir Bin Anwar, Director General (Admin), PMO and Project Director, A2i programme signed the agreement.

Under the MoU, BIGD is conducting impact assessments and evaluations and Cost Benefit Analysis of a2i's various programs and initiatives. BIGD shall also conduct research on ideas to provide service through a2i programme. BIGD and a2i also jointly organized internal workshops quarterly to discuss areas of interest, innovations and new directions.

BIGD & FES Enters into a Collaboration

The contract signing ceremony between BIGD and Friedrich Ebert Stiftung (FES) was held on 8 December 2016. BIGD agreed to partner with FES (a German foundation) and develop the curriculum for the Academy of Work (AoW) on the Modules - Field of Management & Organisation and Economics and the course -

Gender, Trade Unions and Decent Work. The certificate/diploma programme shall be co-ordinated by BIGD, FES and Bangladesh Institute of Labour Studies (BILS).

Seminar/Talk/Workshops/- Meetings

BIGD organized 11 seminars in 2016 titled Seminar on Climate Change; Seminar on Public Private Partnership; Seminar on Bangladesh Delta Plan-2100; Seminar on Disposal of Audit Objections; Seminar on the Political Economy of Social Protection; National Seminar Strengthening Committees of Upazila Parishads and Standing Committees of Union Parishads; Seminar on election management; Seminar on Ready-made Garments Industry: Informing Policy with Evidence based Research; Seminar on Revenue Mobilisation in Union Parishads and Women's Representation in Union Parishads and State of Accountability of the Transferred Departments at the Upazila Parishad; Seminar on Ward Shabha Operational Guideline; Seminar on Peace, Justice and Strong Institutions (Goal 16 of the SDGs); Seminar on Citizen Engagement in Public Procurement; National Seminar on Local Governance Programme Sharique; Seminar on Social Entrepreneurship; and Seminar on Gender Norms.

BIGD also organized a

Talk by Dr Sabina Alkire on Measuring Multidimensional Poverty in 2016.

BIGD organized 24 trainings and workshops, and 11 high level meetings in 2016 on different issues.

2017 and Beyond

BIGD's staff are, and shall continue to be, at the centre of its planning in 2017 and beyond. Investing on its people would yield maximum return for the institution. Therefore, BIGD shall concentrate on developing/strengthening skills of its researchers and efficiency of the support units with the aim of improving the quality of the institute's output.

As BIGD moves forward, it intends to consolidate and further build on its work and continue to deliver quality output. A lean but efficient institute shall be the vehicle for BIGD to achieve its goals.





Publications

Books

1. Rahman, Sultan Hafeez et al. (2016), *State of Governance in Bangladesh 2016: Regulations, Process, Performance*, Dhaka: BIGD, BRAC University
2. Rahman, Sultan Hafeez et al. (2016), *State of Cities 2016: Traffic Congestion in Dhaka City-Governance Perspective*, Dhaka: BIGD, BRAC University
3. Ahmed, Tofail (2016), *Bangladesh Reform Agenda for Local Governance*, Dhaka: Prothoma Prokashan.
4. Razzaque, F. (2016). *Citizen's Charter in Bangladesh, Rhetoric or Reality? A Study of Immigration and Passports Department*. Dhaka: Osder Publications.

Book Chapter

1. Razzaque, F. (2016). *Citizen's Charter and Public Service Delivery in Bangladesh*. In Ahmed, N. (Ed.) *In Public Policy and Governance in Bangladesh: Forty Years of Experiences*. New York: Tylor and Francis Books Ltd.
2. Maheen Sultan and Ferdous Jahan (2016): *Opening and resistance: women in the Bangladesh Civil Service* in Nizam Ahmed (Edited). *Public Policy and Governance in Bangladesh: Forty years of experience*. London: Routledge

Journal Articles and Working Papers

1. Abdallah, W. (2016). *Electronic public procurement in Bangladesh*, Bangladesh Priorities, Copenhagen Consensus Center, 2016.
2. Aziz, S.S., & Razzaque, F. (2016). *Role of electoral competition in explaining political violence in Bangladesh – a district level analysis*. BIGD Working Paper Series 34, BRAC Institute of Governance and Development, BRAC University, November 2016.
3. Hossain, M.S., & Zaman, N. (2016). *Cost-benefit study on implementing village courts in Union Parishads of Bangladesh*, Bangladesh Priorities, Copenhagen Consensus Center, 2016.
4. Huq, L. (2016). *Paradox of change in women's capabilities: case of two villages in Bangladesh*. BIGD Working Paper Series 31, BRAC Institute of Governance and Development, BRAC University, August 2016
5. Mahmud, S. & Sultan, M. (2016). *Community Health Workers as Agents of Change: Negotiating pathways of empowerment*. BIGD Working Paper Series 32, BRAC Institute of Governance and Development, BRAC University, September 2016
6. Rahman S.H., & Talukder, S.K.

(2016). *The costs and benefits of digitization of land records via simplified application process*, Bangladesh Priorities, Copenhagen Consensus Center, 2016.

7. Zaman, N., & Hossain, M.D. (2016). *Medical Expenditure and Household Welfare in Bangladesh*. Working Paper Series 33, BRAC Institute of Governance and Development, BRAC University, October 2016

8. Hasan, Mirza M and Prichard, Wilson. (2016). *The political economy of domestic tax reform in Bangladesh: Political settlements, informal institutions and the negotiation of reform* in the *Journal of Development Studies* vol 52, issue 12: London. Routledge.

9. Rahman, SH and Pabon, Nahid Ferdous. (2016). *Determinants of Households' Willingness to Pay for Better Municipal Services in Bangladesh*, Working Paper. Dhaka: BIGD, BRAC University.

10. Nabila Zaman and Shahadath Hossain. (2016). *Impact of Household Catastrophic Health Care Expenditure on Household Welfare: Evidence from Bangladesh*, Working Paper. Dhaka: BIGD, BRAC University.

11. Abdallah, Wahid and, Hendrick. (2016). *The Economics of system Loss*, Working Paper. Dhaka: BIGD, BRAC University.

Special Publication Series

1. Hassan, M.M., & Mannan, S. (2016). Upazila and Union Parishad Governance: A Study on Institutional Relationships and Linkages. BIGD Special Publication Series No. 01, July 2016, BRAC Institute of Governance and Development, BRAC University
2. Hassan, M., Razzaque, F., Hasan, M.B., & Rahman, M.A. (2016). State of Accountability of the Transferred Departments at the Upazila Parishad and its consequences for Allocations and Utilisations of Resources: A Study of Three Departments Local Governance Programme Sharique-III. BIGD Special Publication Series No. 05, July 2016, BRAC Institute of Governance and Development, BRAC University
3. Rahman, S.H.; Hossain, M. S. and Uddin, M.M. (2016). Public Finance and Revenue Mobilization of Union Parishads: A Case of Four Union Parishads. BIGD Special Publication Series No.03, July 2016, BRAC Institute of Governance and Development, BRAC University
4. Sultan, M., Hasan, M.B., Khondaker, S.I., Enam, A.A., Mahmood, T.I., & Nazneen, S. (2016). Women's Representation in the Union Parishad- Local Governance Programme Sharique-III. BIGD Special Publication Series No.04, July 2016, BRAC Institute of Governance and Development, BRAC University

5. Tofail Ahmed, Md. Harun Or Rashid, Kazi Niaz Ahmmed & Farhana Razzaque. (2016). Social Accountability Mechanisms: A Study on the Union Parishads in Bangladesh. BIGD Special Publication Series No.02, March, 2016, BRAC Institute of Governance and Development, BRAC University
6. Aziz, Syeda Salina and Zillur, Kaneta. (2016). Text Book Quality and Distribution in Bangladesh. Dhaka: BRAC Institute of Governance and Development, BRAC University.
7. Hussain, Md Shanawez; Markony, Gazi Arafat Uz Zaman ; Ahmed, Raihan. 2016. Citizen Engagement in Public Procurement: Experience from pilot districts. Dhaka: BRAC Institute of Governance and Development, BRAC University.

Policy Notes

1. Hassan, M., Rahman, M.A., Hoque, M. U., (2016). E-Government Procurement: Towards an Efficient and Transparent Procurement Management at the Local level. Policy Note, August 2016, Dhaka: BRAC Institute of Governance and Development, BRAC University.
2. Hassan, M., Aziz, S.S., Shah, N., (2016). Social Accountability In Public Procurement: How Citizen Engagement Can Make A Difference. Policy Note, October 2016, Dhaka: BRAC Institute of Governance and Development, BRAC University.

Research Briefs

1. Hassan, M., Razzaque, F., Hasan, M.B., & Rahman, M.A. (2016). State of Accountability of the Transferred Departments at the Upazila Parishad and its consequences for Allocations and Utilisations of Resources: A Study of Three Departments. BIGD Research Brief, July 2016, BRAC Institute of Governance and Development, BRAC University.
2. Sultan, M., Hasan, M.B., Khondaker, S.I., Enam, A.A., Mahmood, T.I., & Nazneen, S. (2016). Women's Representation in the Union Parishad. BIGD Research Brief, July 2016, BRAC Institute of Governance and Development, BRAC University.
3. Rahman, S.H.; Hossain, M. S. and Uddin, M.M.(2016). Public Finance and Revenue Mobilization of Union Parishads. BIGD Research Brief, July 2016, BRAC Institute of Governance and Development, BRAC University.



Acronyms

ACE – Anti-corruption Evidence Programme
ADB – Asian Development Bank
ADP – Annual Development Programme
AoW - Academy of Work
BIGD –BRAC Institute of Governance and Development
BILS - Bangladesh Institute of Labour Studies
BoT - Board of Trustees
CoP – Community of Practice
CPTU – Central Procurement Technical Unit
CIPS - Chartered Institute of Purchasing and Supply
CGST - The Centre for Gender and Social Transformation
EG - Economic Growth
EMG - Environmental Management and Governance
ESID
FES - Friedrich-Ebert-Stiftung
GAGE - Gender and Adolescence: Global Evidence
GoB – Government of the People’s Republic of Bangladesh
GP - Governance and Politics
GPMS - Government performance management System
GS - Gender Studies
IGC - International Growth Centre
ISI - Indian Statistical Institute
IEER - Institutional Enabling Environment Report
LAR - Local Assessment Report
LSE - London School of Economics
MAGD - MA in Governance and Development
MDS - Master of Development Studies
MDMP - Masters in Development Management and Practice
MPSM - Masters in Procurement and Supply Management
NCC - Narayanganj City Corporation
PPRC - Power and Participation Research Center
PPSC - Public-Private Stakeholders Committee
SAR - South Asian Region
SEIP- Skills for Employment Investment Programme
SCC - Sylhet City Corporation
SDC- Swiss Agency for Development and Cooperation
SDGs - Sustainable Development Goals
SoC – State of Cities
SoG – State of Governance
SUN - Scaling Up Nutrition
UCCE - Urban, Climate change and Environment Cluster
UNDP - United Nations Development Programme
UNOPS- United Nations Office for Project Services



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